# Received by NSD/FARA Registration Unit 04/15/2019 10:09:22 AM OMB No. 1124-0006; Expires May 31, 2020

U.S. Department of Justice

### Exhibit A to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

Washington, DC 20530

INSTRUCTIONS. Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. The filing of this document requires the payment of a filing fee as set forth in Rule (d)(1), 28 C.F.R. § 5.5(d)(1). Compliance is accomplished by filing an electronic Exhibit A form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: https://www.fara.gov. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: https://www.fara.gov.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name and Address of Registrant		2 Pagistration No.
Envoy Strategy Group LLC 1701 Pennsylvania Ave, Suite 200 Washington DC 20006		2. Registration No. 6663
3. Name of Foreign Principal	4. Principal Address of Foreign Princip	pal
RAK Media Office Government of Ras Al Khaimah United Arab Emirates	RAK City Government of Ras al Khaimah	
5. Indicate whether your foreign principal is one of the follo	wing:	
■ Government of a foreign country <sup>1</sup>		
☐ Foreign political party		
☐ Foreign or domestic organization: If either, check	one of the following:	
☐ Partnership	☐ Committee	
☐ Corporation	☐ Voluntary group	
☐ Association	Other (specify)	
☐ Individual-State nationality		
6. If the foreign principal is a foreign government, state:  a) Branch or agency represented by the registrant		
RAK Media Office		
b) Name and title of official with whom registrant	deals	
Ms. Heba Fatani, Executive Director		
7. If the foreign principal is a foreign political party, state: a) Principal address		
N/A		
b) Name and title of official with whom registrant	deals N/A	•
c) Principal aim N/A		

<sup>1 &</sup>quot;Government of a foreign country," as defined in Section 1(e) of the Act, includes any person or group of persons exercising sovereign de facto or de jure political jurisdiction over any country, other than the United States, or over any part of such country, and includes any subdivision of any such group and any group or agency to which such sovereign de facto or de jure authority or functions are directly or indirectly delegated. Such term shall include any faction or body of insurgents within a country assuming to exercise governmental authority whether such faction or body of insurgents has or has not been recognized by the United States.

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	e nature of the business or act	tvity of this foreign princ	ipai.		•
N/A					
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	oreign principal:				
Supervised	by a foreign government, fore	ign political party, or oth	er foreign principal		Yes 🗌 No
Owned by	a foreign government, foreign	political party, or other f	oreign principal		Yes 📙 No
Directed by	a foreign government, foreign	n political party, or other	foreign principal	•	Yes 🗌 No
Controlled	by a foreign government, fore	ign political party, or oth	er foreign principal	-	Yes 🔲 No
Financed by	y a foreign government, foreig	n political party, or othe	r foreign principal		Yes 🗍 No
Subsidized	in part by a foreign governmen	nt, foreign political party	, or other foreign principa	<b>.</b>	Yes □ No
Explain fully all i	tems answered "Yes" in Item	8(b). (If additional spac	e is needed, a full insert p	age must be used	1)
N/A	•				
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If the foreign pri	ncipal is an organization and i	is not owned or controlle	d by a foreign governmen	it, foreign politic	al party or o
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In accordance wi	th 28 U.S.C. § 1746, the under		; under penalty of periury	that he/she has r	ead the
information set f	th 28 U.S.C. § 1746, the unde orth in this Exhibit A to the re	rsigned swears or affirm gistration statement and	that he/she is familiar wit	that he/she has r h the contents the	ead the
information set f	th 28 U.S.C. § 1746, the under orth in this Exhibit A to the re eir entirety true and accurate t	rsigned swears or affirm gistration statement and	that he/she is familiar wit	that he/she has r h the contents the	ead the ereof and tha
information set f	orth in this Exhibit A to the re	rsigned swears or affirm gistration statement and	that he/she is familiar wit	that he/she has r h the contents the	ead the ereof and tha
information set for contents are in the	orth in this Exhibit A to the re eir entirety true and accurate t	rsigned swears or affirm gistration statement and	that he/she is familiar with wledge and belief.	that he/she has r h the contents the	ead the ereof and the
information set f	orth in this Exhibit A to the re	rsigned swears or affirm gistration statement and to the best of his/her kno	that he/she is familiar wit	that he/she has rh the contents the	ead the ereof and tha

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U.S. Department of Justice

Washington, DC 20530

#### Exhibit B to Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS. A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. Compliance is accomplished by filling an electronic Exhibit B form at https://www.fara.gov.

Privacy Act Statement. The filing of this document is required for the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 et seq., for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide the information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <a href="https://www.fara.gov">https://www.fara.gov</a>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <a href="https://www.fara.gov">https://www.fara.gov</a>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterintelligence and Export Control Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

Name of Registrant     Envoy Strategy Group LLC		2. Registration	2. Registration No.			
				6663		
	ame of Foreign Principal	<u> </u>	· · · · · · · · · · · · · · · · · · ·			
RA	kK Media Office, Ras al Khaimah Governmer	nt,				
		Check Appropriate Box:		···		
4, 🗆	The agreement between the registrant and the a checked, attach a copy of the contract to this ex		oal is a formal written co	ontract. If this box is		
5. 🔲	There is no formal written contract between the foreign principal has resulted from an exchange correspondence, including a copy of any initial	e of correspondence. If this	box is checked, attach a	a copy of all pertinent		
6. 🖾	The agreement or understanding between the recontract nor an exchange of correspondence betthe terms and conditions of the oral agreement of	tween the parties. If this bo	x is checked, give a con	nplete description below of		
7. De	escribe fully the nature and method of performance	ce of the above indicated ag	reement or understanding	ng.		
	nvoy Strategy Group LLC will provide commu its Executive Director, Ms. Heba Fatani. Spi					

facilitate a number of meetings with news media, think tanks, university departments and similar organizations during an upcoming visit to the United States in late April, 2019. This work was discussed and agreed upon

primarily through phone calls between the Registrant and Ms. Fatani.

FORM NSD-4 Revised 05/17

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8. D	escribe fully the a	ctivities the registr	ant engages in or propose	es to engage in on b	ehalf of the abov	e foreign principa	1.
s m e	Activities include arranging meetings with individuals in news organizations, think tanks, university departments and similar. Purpose of the meetings is educational and informational about Ras al Khaimah and to establish and/or maintain contact and good relationships for future collaborations. During the meetings Ms. Fatani intends to educate individuals and organizations about Ras al Khaimah, its position within the UAE; its main industries, benefits for tourists, etc. The meetings are informational in nature.						
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	/ill the activities on the footnote below		ve foreign principal inclu	de political activiti	es as defined in	Section 1(0) of the	Act and in
			ties indicating, among ot d to achieve this purpose		ions, interests or	policies to be infl	uenced
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			EXEC	UTION			
info	rmation set forth	in this Exhibit B to	e undersigned swears or a the registration statemen surate to the best of his/he	t and that he/she is	familiar with the	t he/she has read the contents thereof	ne and that such
Date	of Exhibit B	Name and Title		Signature	10	1	<del></del> :
, <i>,</i>		John Towriss, P	rincipal		KÁ		
апу адс	ency or official of the U	overnment of the United S	of the Act, means any activity who states or any section of the public reference to the political or public	within the United States	with reference to form	ulating adopting or ch	anging the